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COLLEGE FILES
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Yenching
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Lee, Eula B. 1917-1922

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0095

April
Fourth
1917

Mrs. L. O. Lee,
19 South LaSalle St.,
Chicago, Ill.

My dear Mrs. Lee:

At the suggestion of Dr. James L. Barton, I am writing to say that if it is convenient for you, we would be glad to have you present at the meeting of the trustees of Peking University on the 10th instant at 10:30 A.M. The meeting is held in the Board Room of the Board of Foreign Missions of the Methodist Episcopal Church, at 150 Fifth Avenue, New York City.

Dr. Barton says that Mrs. Clark is on the Pacific Coast and not able to be at the meeting and that as matters pertaining to the relation of the Woman's work in Peking will be considered, it would be well if you could be present. Of course, I am writing without instructions from the trustees but believe I properly interpret their feelings and that your welcome is assured.

Yours cordially,

FMN
JL

0096

TWO YEARS—AND THEN THE JUBILEE
Goal: Building Fund \$250,000—MISSION STUDIES 10,000 Subscribers

Woman's Board of Missions of the Interior

MRS. GEORGE M. CLARK, President
MRS. JAMES H. MOORE, Vice-President
MRS. LUCIUS O. LEE, Foreign Secretary
MISS MARY D. ULINE, Home Secretary
MISS LAURA SHOEMAKER, Y. P. Secretary

(CONGREGATIONAL)
19 SOUTH LA SALLE STREET, ROOM 1315
TELEPHONE CENTRAL 1388
CABLE ADDRESS "WOBODIN, CHICAGO"
CHICAGO

MRS. S. E. HURLBUT, Treasurer
MISS FLORA STARR, Assistant Treasurer
MISS MARY I. LYMAN, Editor of Mission Studies
MISS ANNIE E. NOURSE, Secretary of Literature

April nine, 1917

Rev. F. M. North, D.D.,
150 Fifth Avenue,
New York City, New York.

My dear Dr. North:-

I thank you for your letter of April fourth which reached me Saturday, the sixth, and for your invitation to meet with the Board of Trustees of Peking University April tenth. The letter was so late in reaching me that it would have been difficult for me to plan to go. Moreover, as the sub-committee appointed to consider a basis of cooperation for the Union Women's College has not as yet been able to prepare recommendations in regard to such a basis, I do not think my being present at the meeting tomorrow is of great importance.

Mrs. Avann, Mrs. Williamson President of the Presbyterian Board of the Northwest, and I had a conference just before Mrs. Avann started east. We are deeply interested in the development of the Women's College and as the Congregational part of its support must come from our Board we do feel it important that we share in the plan making. I trust that Mrs. Clark, who is now a member of the Board of Trustees, will be able to attend the next meeting.

Thanking you for your letter, I am

Sincerely yours,

(Mrs. Lucius O.)

Eula B. Lee.

EBL/P.

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0097

TRUSTEES OF
PEKING UNIVERSITY

Yenching College

February
First
1921

2

Mrs. Lucius O. Lee,
19 South La Salle Street,
Chicago, Illinois.

My dear Mrs. Lee:

Enclosed herewith please find two copies of the Minutes of the meeting of the Yenching College Committee on January 21.

I do not find that I have record in the office of the action taken by the Woman's Board of Missions of the Interior, accepting the basis of affiliation and of financial participation in the program of the College. Your letter of October 21 indicated that you were bringing this basis to your Board of Directors at its meeting on Friday, October 22, 1920, and that you anticipated favorable action. Will you be so kind as to incorporate this action in due form on the third page of the Minutes in order that the formal record of the action may be included in the Minutes of the Yenching College Committee.

May I suggest that in writing further Minutes, you make use of the device in the upper right hand corner, indicating that they are the Minutes of the Yenching College Committee and giving the date and page number of the Minutes. I find that when such a device is not used, it makes the matter of reference to the Minutes, when they accumulate in quantity, a matter of considerable difficulty. May I also suggest that you number the actions of the Committee, or important matters referred to, consecutively for purposes of reference. I think this also will save labor and confusion. I would suggest that instead of writing out the phrase "Action No. 1" as I have done, the symbols "Y No. 1" be used as I have indicated on the margin of the first action. We are introducing this device into the records of our Executive Committee and Trustees and it would be helpful if the scheme could be uniform.

0098

I would suggest that the Yenching College Committee furnish the Secretary of the Trustees with ten copies of the Minutes of the Committee in order that these may be transmitted to the members of the Executive Committee for their general information. In the case of these first Minutes, you do not need to furnish in connection with the ten copies suggested, copies of the Charter and By-Laws though I think it would be worth while if they were attached to the Minutes going out to other members of the Committee. We anticipate at some future time having a brief historical statement with copies of the Charter and By-Laws printed but have not yet been able to accomplish it.

A letter from President Stuart indicates that the total cost of the new site will be about \$95,000 Mexican when the extensions they desire are bought. He states that in addition to the \$80,000 authorized by the Trustees, they have \$6,000 paid in by the Women's College. He adds, "We also reckon the share of the Women's College at one-third. If this is approved by their Committee at home up to \$120,000 Mexican." I am hoping that President Stuart will not be inclined to go to the full extent of using \$120,000 if he can get all he needs for both the University and the Women's College for \$95,000 Mexican. I do not quite get the basis upon which he places his figure of \$120,000 however. Presumably this would be \$40,000 for the Women's College. I am writing him, asking information about the matter. When we get it cleared up, it should come before the Yenching College Committee for their action.

Cordially yours,

EMN
JL

Mrs. GEORGE M. CLARK, President
Mrs. JAMES H. MOORE, First Vice-President
Mrs. E. A. OSBORN, Second Vice-President
Mrs. LUCIUS O. LEE, Foreign Secretary
Miss DAISY COLMAN, Acting Home Secretary
Miss LILLIAN PICKEN, Secretary of Y. W. Work
Miss MARY LAMBERTON, Sec. of C. E. and
Children's Work

Woman's Board of Missions of the Interior

(CONGREGATIONAL)
19 SOUTH LA SALLE STREET, ROOM 1315
TELEPHONE CENTRAL 1388
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Miss ELIZABETH HARRIS, Assistant Treasurer
Miss DOROTHY R. SWIFT, Editor of Mission
Studies
Miss ANNIE E. NOURSE, Secretary of Literature
Mrs. LYDIA LORD DAVIS, Thank Offering Sec.

February 9, 1921

Rev. Eric L. North, D.D.,
156 Fifth Avenue,
New York City, New York.

My dear Dr. North:-

Thank you very much for the copies
of the Minutes of the meeting of the Yenching College Committee
on January 21, which together with the other documents reached
me some days ago. I am enclosing the ten copies you requested
for the members of the Executive Committee of Peking University.

I am truly grateful for your suggestions as to the use
the
of device you mention in keeping future minutes of the Yenching
College Committee. Do you think it desirable for me to purchase
a book in which the minutes can be kept in more permanent form?
It would seem better, would it not, than to keep the minutes of
important meetings in this unbound shape.

I have sent Miss Liner a copy of the Minutes and have
asked for her interpretation of the passage you quote from
President Stuart's letter. I have also given a copy of the
minutes to Mrs. Clark, to Mrs. Avann and to Mrs. Warner.

We are seeking a treasurer for the Committee but have
not yet succeeded in securing one. I will report as soon as we
do.

Sincerely yours,

(Mrs. Lucius O. Lee) *Eula B. Lee.*

P.S. It occurs to me to say a word in regard to another matter.

Dr. North 72

You doubtless know of the Hall Estate and of the expectation that money will come from this estate to a number of educational institutions in China and Japan. It now seems to be practically sure that our Kobe College in Kobe, Japan, is to be one of the beneficiaries of this estate. Miss Charlotte DeForest, President of Kobe College, saw Mr. Johnson in Cleveland on Monday of this week and at my suggestion in her talk with him she raised the question whether it might be worth while for Yenching College also to present its claims. A letter from Miss DeForest this morning says that Mr. Johnson told her that Peking University was to receive something from the estate and that he thought the Women's College as a department of the University would be included as a beneficiary. Miss DeForest explained that the funds of the Women's College and of the University were raised ^{and spent} separately and Mr. Johnson replied, that so far as their gift was concerned there was no reason why it could not be shared between the University and the Women's College. Have the Trustees of the Hall Estate named a definite amount to be given to Peking University, and is there any possibility of Yenching getting a part of this or should we in your judgment attempt anything further in presenting the claims of Yenching separately?

E. H. R.

YENCHING COLLEGE
WOMEN'S COLLEGE OF PEKING UNIVERSITY
PEKING, CHINA

Chicago, March 4, 1921

Rev. Eric M. North, D.D.,
150 Fifth Avenue,
New York City, New York.

2
TRUSTEES OF
PEKING UNIVERSITY

My dear Dr. North:-

I am sorry that I did not realize until Miss White's letter of March 1st came that Bishop Wilson and Mr. Schell had not had the Minutes of the Yenching College Committee meeting on January 21st. I have now sent them together with copies of letters from Miss Bender relative to matters pertaining to Yenching College. The first of these letters was the one Miss Bender sent to you on February 2nd, reporting the action of the Joint Committee relative to establishing an office for the Union Colleges with a secretary to promote the interest of the colleges and secure gifts, and the action looking toward incorporation. Miss Bender asks for the opinion of the members of the Yenching Committee as to these two votes.

The first can be left for consideration at the April meeting of the Yenching Committee, can it not? As the process of incorporation is to go forward unless objections are raised on the part of College Boards before April first, I am asking each member of the Yenching Committee to send in any objection he or she may have to me or to Miss Bender at once. The other letters, copies of which are going to the members of the Committee relate as you will see to the Laura Spellman Rockefeller Gift.

Mrs. Peabody passed through Chicago yesterday and told me that the Joint Committee would at once take up consideration

Dr. North -2-

of plans for meeting the conditions of this gift. Doubtless they will have something to submit to the Boards before very long.

I have asked Miss Bender for information as to the plan contemplated for a promotional secretary.

May I ask whether the date of the April meeting of the Trustees is fixed and whether you have any definite date in mind for the Yenching Committee meeting? Mrs. Williamson told me yesterday that she could not go to New York for this meeting unless it could be on or after April 20th. She will go if it can be held about that time. I think Mrs. Avann also hoped that the meeting might come about that date.

You will remember that the need of literature was spoken of at our Committee meeting. Our understanding is that the preparation of literature would naturally be a part of the work of the Committee on Finance and Promotion. On this assumption Mrs. Williamson is in correspondence with other members of the Finance Committee and Mrs. Frame is beginning work on the leaflet.

This brings us to a rather small but a very practical problem as to where we are to get the money with which to meet the expense of this printing. I, as secretary, should also purchase a Minute Book, but there is at present no money from which we can draw for these current expenses. The appropriations which the Boards make are for running expenses on the field. Doubtless it would be all right for a part of the money which we hope will soon come in through the International Christmas Gift effort to be used for such necessary expenses. Should not the By-laws make some provision for meeting these petty expenses? Very likely you have this matter in mind.

0103

Dr. North -3-

The need of some money for current expenses is impressing upon us the importance the getting our preliminary organization work done.

I am sorry that we have not yet success to report in the matter of securing a treasurer for the Yenching Committee. A number of efforts have been made but without success. I hope however that within a few days I may be able to report a nomination.

Cordially yours,

(Mrs. Lucius O. Lee) *Eula B. Lee*

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Mr. [illegible]

The need of some money for current expenses is in-
creasing upon us the importance of the getting our money
in order work done.

I am sorry that we have not yet success to report in
the matter of securing a new house for the Yachting Committee.
A number of efforts have been made but without success. I hope
however that within a few days I may be able to report a success-
ful one.

Cordially yours,

(Mrs. Louise O. Lee)

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ERIC M. NORTH ()	
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BY	DATE

Trustees Rk
March 11, 1921.

Mrs. Lucius L. Lee,
19 South LaSalle Street,
Chicago, Ill.

My dear Mrs. Lee:

I have your letter of March 4th. It would seem to me that if the Oriental Colleges for Women are going to continue to team together in the matter of raising funds and if there is systematic and continuous approach to be made to givers in behalf of these colleges the establishment of a union office for promotion purposes.

I should have to hold strictly that such an office could exercise no administrative direction over the affairs of the colleges in the administration of the funds secured. The authority in this matter is in the hands of the Committees of the different colleges and in the hands of the Trustees who are in the final analysis the responsible party.

I see no objection to the incorporation of the joint committee, but I would again assume that this committee should not be incorporated under the education act or related to the University of the State of New York in any way that gave it authority in the matter of directing the affairs of the colleges or controlling their granting of degrees. I should again hold that the joint committee was entirely a fund raising organization and that the administration of the funds, no matter whether the committee was incorporated or not, must once they have passed into the hands of the prospective committees of the colleges be subject entirely to the control of the latter.

The Annual Meeting of the Board of Trustees will probably come on April 14th or upon some date very close to that date. I am assuming that you will make whatever

arrangements are necessary for fixing the date of the Yenching College Committee Meeting and notifying the members.

I note your difficulty concerning funds for small current expenses in the United States. When our Trustees were first set up the Boards were asked for an appropriation to cover this specific item. That is not now our practice and we are charging the office costs against funds raised in connection with the campaign. We have been able to keep somewhat ahead of the game this way though our campaign has not yet out so far that we are in what might be called comfortable circumstances in this respect. I should not hesitate to make such purchases as that of Minute books, account books as may be necessary deducting them from current appropriations to the field, but keeping them in a separate account to be settled when adjustments can be made later.

I hope you will be very careful in the matter of the treasurer of the committee as it is apparent that the treasurer will have to handle immediately rather large funds. It would not be unlikely that bank interest on those funds would help to carry some of these incidental expenses if we could get the funds in hand soon as it is not likely that the expenditures of the whole sum immediately in sight will be made at once.

We are of course all very heartily pleased with the news of the additional grant made by the Rockefeller fund and the very real help it means in building up the Womens College, it is certainly a fine start.

With all good wishes, I am

Cordially yours,

EMN
EHW

P.S. I will forward to Miss Bender the paragraphs of this letter relating to central organization of an office and the incorporation of the joint Committee.

E.M.H.

YENCHING COLLEGE
WOMEN'S COLLEGE OF PEKING UNIVERSITY
PEKING, CHINA

Chicago, March 23, 1921

Rev. Eric North, D.D.,
150 Fifth Avenue,
New York City, New York.

My dear Dr. North:-

I have been hoping to hear from you as to the place of meeting for the Yenching College Committee on April 15th. I have not sent out the notices as I have thought that each mail would bring me a word from you.

We are ready to report a nomination for Treasurer of the Committee - Mr. Louis A. Bowman, Assistant Attorney of the Northern Trust Company, one of the large and substantial banks of Chicago. Mr. Bowman is a Presbyterian, and a fine Christian man, active in many good works. In some ways we should have been glad to secure some one better known in business circles, the president of a bank for instance like Mr. David R. Forgan, or Gen. Dawes, but our efforts in that line have not been crowned with success. Moreover, the three of us here are of the opinion that there is some advantage in securing a man like Mr. Bowman who will give personal attention and interest to the college and its needs. Mr. Bowman says that he occasionally goes to New York and I wish he might attend the April meeting but that will probably not be feasible. He will, however, I am sure make a point of attending the fall meeting of the Committee which according to plans is to be held here.

As the time of the April meeting is so near do you not think Mr. Bowman's name may be presented then? If you think it better I can start a circular vote around at once. Please let me know your thought on this as well as place of meeting.

Sincerely yours,

(Mrs. Lucius O. Lee) *Eula B. Lee.*

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ERIC M. NORTH ()	
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Mrs. GEORGE M. CLARK, President
Mrs. JAMES H. MOORE, First Vice-President
Mrs. E. A. OSBORN, Second Vice-President
Mrs. LUCIUS O. LEE, Foreign Secretary
Miss DAISY COLMAN, Acting Home Secretary
_____, Secretary of Y. W. Work
Miss MARY LAMBERTON, Sec. of C. E. and
Children's Work

Woman's Board of Missions of the Interior

(CONGREGATIONAL)

19 SOUTH LA SALLE STREET, ROOM 1315

TELEPHONE CENTRAL 1388

CABLE ADDRESS "WOBODIN, CHICAGO"

CHICAGO

Mrs. S. E. HURLBUT, Treasurer
Miss N. ELIZABETH HARRIS, Assistant Treasurer
Miss DOROTHY R. SWIFT, Editor of Mission
Studies
Miss ANNIE E. NOURSE, Secretary of Literature
Mrs. LYDIA LORD DAVIS, Thank Offering Sec.

March 26, 1921.

Rev. Eric M. North, D.D.,
150 Fifth Avenue,
New York City, N.Y.

My dear Dr. North:

Your letter of March 23rd has evidently crossed mine to you of the same date. Friday, April 15th, is the date I had in mind for the Yenching College Committee meeting. I assumed that it was desirable to have the Yenching meeting follow as soon as possible the meeting of the University trustees. If you know of any reason why April 16th is a better date, it would probably make no difference to us.

My letter of the 23rd gives our nomination of Mr. Bowman as treasurer for the committee.

I have had a letter from Mrs. Peabody and one from Mrs. Frame on the subject of the relation of funds belonging to the women's college to the University management. Probably this matter is one that should be carefully considered in the meeting of the committee April 15th.

Sincerely yours,

(Mrs. Lucius O. Lee) *Eula B. Lee.*

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Mrs. GEORGE M. CLARK, President
Mrs. JAMES H. MOORE, First Vice-President
Mrs. E. A. OSBORN, Second Vice-President
Mrs. LUCIUS O. LEE, Foreign Secretary
Miss DAISY COLMAN, Acting Home Secretary
_____, Secretary of Y. W. Work
Miss MARY LAMBERTON, Sec. of C. E. and
Children's Work

Woman's Board of Missions of the Interior

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Studies
Miss ANNIE E. NOURSE, Secretary of Literature
Mrs. LYDIA LORD DAVIS, Thank Offering Sec.

May 14, 1921

Miss Lucy E. White,
156 Fifth Avenue,
New York City, New York.

My dear Miss White:-

I am so sorry to have been negligent about the report you wanted for the Minutes of the Trustees meeting. The truth is it simply slipped my mind until your letter of May 12th came. The figures I gave as receipts from Yenching's share of receipts from the International Christmas Gift, were from Undesignated Funds - \$31,106.49; designated for Yenching \$760. I also reported word from the Presbyterian Board that they had appropriated \$35,000. from the Russell Sage Fund to Yenching, though this money had not yet reached our Treasurer's hand at the time of the April 15th meeting. As I remember it the other points about which I spoke to the Trustees were the organization of the Committee on January 21, with the Congregational and Presbyterian Boards cooperating on the accepted basis of cooperation, and the Methodists fully expecting to come in, though not officially having done so. I spoke also of Wellesley College having accepted Yenching as its sister college and of its cooperation in supporting one members of the faculty, with the present year an additional gift of \$1000. from Wellesley College.

Thank you very much indeed for the Minutes of the Yenching meeting which have come.

Cordially yours,
(Mrs. Lucius O. Lee) *Eula B. Lee*

YENCHING COLLEGE
WOMEN'S COLLEGE OF PEKING UNIVERSITY
PEKING, CHINA

Chicago, June 14, 1921

Rev. E. M. North, D.D.,
150 Fifth Avenue,
New York City, New York.

Miss White
TRUSTEES OF
PEKING UNIVERSITY

My dear Dr. North:-

I am enclosing herewith a copy of the Minutes with the votes numbered in accordance with the request made in your letter of May 21st. Your suggestion is good and I am glad to have it. I am sending it to you rather than direct to Miss White as I want to write you anyhow.

In accordance with your suggestion I have put an introductory word before Vote 19 which will make it clear that the vote relates to the By-Laws of the Yenching Committee and not to the By-Laws of the Trustees of the University.

By the way, you as Secretary of the Board of Trustees will bring up the suggestion in Vote 18 will you not without any further word from me?

Yes

As I have gone through the Minutes I am impressed with the fact that there are a number of unfinished points. Vote 19 paragraph calls for an additional covering the relation of candidates to missionary societies. Mrs. Frame suggested the following -

Foreign members of the faculty shall be appointed by the Yenching College Committee of the Trustees but may be nominated by the Cooperating Mission Boards. Each missionary member of the faculty shall be affiliated with a mission or one of the Cooperating Boards. All new appointments shall be considered term appointments until on the recommendation of the Board of Managers, the Woman's College Committee with the approval of the Board of Trustees change them to permanent appointment.

I am not quite sure but I think this is really Miss Miner's suggestion rather than Mrs. Frame's. At any rate Miss Miner calls

Dr. North -2-

our attention to the fact that there are now three women teaching in Yenching College who have no official relations to the faculty, viz., Miss Jessie Payne, Miss Margaret Atterbury, and Miss Jean Dickinson. I do not seem to have received from the Board of Managers the necessary recommendation that their appointment be changed to permanent appointment and in writing to Miss Miner will take up that question. Perhaps this action can wait until next fall's meeting. What do you think?

Not appointed
Vote 21 calls for a Committee of Three for the re-drafting of Articles 7 and 8 of the By-Laws. My memory is that the Committee on By-Laws of which you are Chairman was asked to serve in preparing these articles. If so, that action should have been recorded. At any rate are you doing the work?

While Mrs. Frame was here last week Mrs. Avann, Mrs. Williamson and I had some talk with her on questions relative to the first buildings that Yenching should undertake. Mrs. Frame had gone through a number of letters from Miss Miner and picked out what she has said as to the number and type of buildings which should belong to Yenching. Of course this was not intended to be official or final but I believe you would be glad to see this paper. I am therefore enclosing a copy that you may be able to make suggestions to Mr. Schell or to Mrs. Frame if you have any.

Can you tell me the total cost of the land secured? Is Yenching's share to be approximately one-third? It would help us in our thinking if we could know with a fair degree of definiteness the amount of money needed for land.

Sincerely yours,

(Mrs. Lucius C. Lee) *Eula B. Lee.*

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P.S. I am enclosing copy of the Minutes of Jan. 21, 1921, and of
April 15, 1921, that you may have a complete set number consecutively.

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0113

July 5, 1921

Mrs. Lucius O. Lee,
Woman's Board of Missions
of the Interior,
19 La Salle Street,
Chicago, Illinois.

My dear Mrs. Lee:

I have been delayed in answering your letter of
June 14.

The matter of Action 18 will be brought up to the
Trustees by me in due course.

I note your query concerning the relation of
candidates to missionary societies. The paragraph suggested
by Mrs. Frame seems to me to be satisfactory though I think
it would be desirable to establish either in the By-Laws or
as an extra set of regulations a definite procedure for the
appointment of candidates.

A Miss Milan was brought into my office this morn-
ing by Miss Amy G. Lewis. Miss Milan is a Professor of Home
Economics in the College of the Northwest who hopes to go
out for two years, spending the first year in the study of
the needs of Chinese homes on the side of Home Economics.
She will take with her a well fitted student of her own who
will study the language while Miss Milan is traveling and in
the second year she and this student will set up a Department,
the student becoming a member of the Faculty when Miss Milan
returns home.

I judge from this that Miss Milan is not really the
candidate though her relation to the College and her financing
will have to be worked out. The young lady whom she will take
with her is really the candidate. Her first connections were
with the Woman's Foreign Missionary Society and Mrs. Thomas

Nicholson can give you full information on it. I have urged Miss Milan to stop in Chicago and see you on her way through. If the College or a society is prepared to finance this operation, it quickly raises at once the question how we shall effectively clear on the candidate matter. Candidate procedure is being studied by Mr. Wheeler and myself in order to form a systematic procedure for our own work in the University. I shall be glad to send you a copy of that when it is worked out. It is our theory that even those who are candidates to be supported only by the University should be passed upon by the Candidate Department of some Board of Foreign Missions.

I think that the lot or of permanent appointment concerning which you raise a question on the second page of your letter is a separate matter. Miss Atterbury and Miss Dickinson have just gone out and it would seem to me somewhat premature to make their appointment a permanent appointment until they have been there somewhat longer. Permanent appointments of college faculties in this country are not usually made until after several years of service. I think it may be a point to note that what is named here as permanent appointment may have some relation to the question of whether the person concerned, when provided by a mission board, is not subject in the last analysis to the appointment of that Board.

Concerning the re-drafting of articles 7 and 8 of the By-Laws, I have no recollection concerning the re-appointment of the former By-Laws Committee to take up this operation and it would seem to me desirable that it pass into the hands of some one else than myself, particularly in view of the fact that you have a systematic correspondence with the University and these are articles upon which that is important. If you do so, please advise me as to any points about which you would like to have me know in the relations between the College and the University.

Thank you for the document concerning the building plan for Yenching. Mr. Gibb and the architect will be here the first week in August and we shall settle down to a systematic study of the program and to perfecting arrangements with the architects for construction. I think we need to know pretty clearly whether it is desirable that the Committee at the College begin construction at the same time as the University, or at least carry construction on at the same time, or not. I think to do so would promote economies at many points but it is at least important that the whole plan be clearly outlined before anything is done. Mr. Schell or myself will advise you if anything comes up affecting the Yenching interests and we shall perhaps find it desirable to call in Mrs. Frame at some stage of the procedure.

The present figure for the cost of the land is \$45,000. It was estimated that the Yenching share was approximately one-third. That can only be fixed up by actual survey of the land which the College will regard as its particular portion of the site.

Cordially,

RMH
JL

August 4, 1921

Mrs. Lucius O. Lee,
Women's Board of Missions of the Interior,
19 South La Salle Street,
Chicago, 8 Ill.

My dear Mrs. Lee:-

Mr. Gibb has just arrived and is representing the Board of Managers in our working out of the plans for the University and contract with the architects. He has some data and a mental record of many conversations with Miss Miner as to the projected scheme for the Women's College. I do not know just exactly what information you may have from Miss Miner so that the Yenching Committee may know that they have the mind of the Women's College group in China on the plans.

Mr. Gibb is of the opinion that Miss Miner desires to have building go forward as rapidly for the College as for the University in order that when they move to the new site they may all move at the same time. I do not know whether Mr. Gibb has any data as to what buildings should be constructed first or not.

The matter of time is somewhat important as Mr. Gibb desires to leave for Peking early in October in order that the contract may be worked out with the Chinese and advantage taken of the period preceding Chinese New Years for securing favorable contracts, which means an advantage of several percent. This would be necessary in order that construction can be started in the early spring.

what

Mrs. Frame is very anxious to know just/she should do as in a sense she represents the interests of the Women's College group in Peking and is ready to help but does not know quite where to take hold and finds it difficult to leave her small daughter.

I think that the next step will be for the Women's College Committee immediately to canvass how much construction they expect to be able to finance and collect information as to just what con-

Mrs. Lucius O. Lee

-2-

struction should be undertaken the first year for the Women's College, and then arrange as speedily as possible for the preparation of the plans in accordance with the recommendations which the field has or will have made.

Arrangements with the architects are being made now in behalf of the University and I presume that when the time comes the matter can be extended to cover the Women's College. Our procedure is to fix the amount for the general layout and birdseye and then to fix a definite percentage for certain buildings, limiting them to certain buildings in the first contract. If then we desire them to plan other buildings we can do this at a later time. My impression is that in the building group, as at present planned, one of the Women's College buildings is a "repeat" of another building balancing it in another part of the group and I think it may be possible to use the plans crosswise in that way.

Cordially yours,

EME VJH

Secretary.

RECEIVED BY
ERIC H. KERN ()
(DATE)
8/15/21
TO WHOM REFERRED DATE
BY AND BY WHOM DATE
DATE

YENCHING COLLEGE
WOMEN'S COLLEGE OF PEKING UNIVERSITY
PEKING, CHINA
Chicago, August 11, 1921

*Peking
Organization
J
minutes*

To the Members of the
Yenching College Committee -

Dear Friends:-

You will remember that in the early summer I wrote Miss Bender as Secretary of the Joint Committee asking explanation of the action of the Joint Committee in revising the ^{of division of money} percentages among the various Union Colleges. I enclose copy of Miss Bender's letter replying to this question and copy of the Minutes of the Joint Committee where the action was taken.

The question now before us is, I suppose, whether the Yenching Committee has any further protest to make or whether we shall accept the explanation as justification of the action.

I am not sure that anything could be effectively done in the line of protest or even of securing a consensus of opinion until the time of the fall meeting of the Committee and that brings me to the second point I want to write of today.

A letter from Mr. Schell says that it will be impossible for him to be in Chicago for a meeting on October 6th, but that he could be here on Monday, October 3rd, or possibly on October 4th. It seems to me that matters of very great importance will come up at that fall meeting and that we should have as full a meeting as possible. Mrs. Franklin Warner is also unable to be here on October 6th, but could I think be here on October 3rd. Is it possible for all the members of the Committee so to adjust their fall program as to reach Chicago in time for a meeting of the Yenching Committee on the morning of Monday, October 3rd? Will you kindly send me your reply to this question at the earliest possible date.

Yenching Committee -2-

Unless it is evident that a larger attendance can be secured on October 3rd, than on October 6th, we will not change the date. I should, however, be very sorry not to have Mr. Schell present at the meeting.

I learn that Mr. John McGregor Gibb is now in New York and is already at work on building plans for the University. Some decision as to what Yenching College is going to attempt in the immediate future must of course be reached before long. Undoubtedly that will be one of the important matters to come up at our fall meeting.

The relation of Yenching College to the fall campaign for Union Colleges is another question that should be considered, that is, how we can get Yenching's needs adequately before the public.

The question of how candidate matters should be handled is also becoming acute.

These are only suggestive of the line of work we are likely to do at the fall meeting. I shall hope to hear as soon as possible whether the date can be pushed forward to October 3rd.

On my return from vacation I find Dean Miner's annual report of the College. I will send you a copy as soon as copies can be made.

Sincerely yours,

(Mrs. Lucius O. Lee)

Eula B. Lee
Secretary

TRUSTEES OF
PEKING UNIVERSITY

August
Eighteenth
Nineteen Twenty-one

Mrs. Lucius O. Lee,
19 South La Salle Street,
Chicago, Ill.

My dear Mrs. Lee:-

So far as I know I should greatly prefer the meeting in Chicago on October 8th to a meeting on October 3rd. The October 3rd date would require all day travel on Sunday. However, I will try to adjust my plans to whatever date the Committee agree upon.

I also note copies enclosed in your letter including the action of the Joint Committee and Miss Miner's Annual Report. I will give these attention before the meeting.

I have received a check from Mr. Bowman for \$700 for Miss Parkhurst's outgoing expenses. I do not quite understand this check as the figures which I gave you in my letter of August 8th were \$100 for outfit allowance and \$300 for railroad fare from New York to Peking. I had supposed that you would furnish these directly to Miss Parkhurst, my effort being simply to provide for her sailing. I reported to you also that the steamer fare would be \$351, so that the check for \$700 does not quite cover the amount. As soon as I receive word from you in response to my letter of August 8th, indicating that I am to go ahead and purchase her passage, I shall be glad to do so, and, under the circumstances, will then forward her from the \$700 sent \$100 for outfit allowance and \$300 for railroad fare, applying the balance to her steamer fare, billing you for the remainder of the cost of the steamer ticket.

I note that I have not replied to the question in your letter of August 4th as to why I selected September first as the date of her contract. It is the custom of our Board to date the beginning of salary of a missionary from the time we notify him that he is to cease other employment. It seemed to me that, as she was to sail on September 17th, having to leave New York on the 10th, it was quite proper that her salary should date from September first, thus covering the three contract years. I do not think the calendar year has any relation to the matter at all.

Cordially yours,

EMN/CMM

0121

September 30, 1921

Mrs. Lucius O. Lee,
19 South La Salle Street,
Chicago, Ill.

My dear Mrs. Lee:-

I had been hoping that my schedule would permit me to be in Chicago at the time of the meeting of the Yen Ching Committee but as it shapes up it seems that I shall be unable to do so. I regret it very much but I am sure that you and the members of the Committee will understand that I share with you in all fullness the various interests that you will take up and discuss in regard to Yen Ching.

I am venturing to suggest a possible change in the name of Yen Ching. So far as I know, the name "Yen Ching" historically grew up in this way. Miss Miner and I were talking one day about a name and it suddenly occurred to me that Yen Ching might be a good name and apparently had all the arguments in favor of it that Gin Ling had. I do not know whether the name was ever taken up in an official way and decided upon; I got the impression from Mrs. Frame that it was not. We have now tested out the name and personally I am inclined to believe that it would be better, for use in this country, to change it to "Peking Women's College".

The reasons in my mind for suggesting this are as follows: Negatively, it does not seem quite so good a name as Gin Ling either as to sound or as to the ease of learning it. On its positive side are these reasons:- first, the word "Peking" is known to everyone and has been from the days when we studied geography. It is doubtless true that if one knows the name of any one city in China, it is Peking. Second, it does not require any explanation whereas "Yen Ching", whether in speaking or in writing, has to be constantly explained and interpreted. In new places where one is making the Women's College known, the words "Peking Women's College" would be immediately understood and would need no interpretation. I am thinking of the fine effect upon me that the words "Constantinople Women's College" always has when I hear it.

Perhaps I would not venture to suggest your considering this possible change were it not that I happen to know that Mrs. Frame would have preferred something other than Yen Ching but has come to think that it may be too late to change it. I also spoke to Mrs. Roys about it and found that she felt very strongly that it would be wise to change. Looking at it either from the point of view of China or the campaign work at home, I really do not think that we have gone so far that it could not be changed. If we happen to have some literature already with Yen Ching on it, it would be easy to get around that by saying that Yen Ching really is the name in Chinese and all later literature would be printed with the new name.

Mrs. Lucius O. Lee -- Sept. 30, 1921

Page 2

I will send copies of this letter to Mrs. Frame, Mr. Schell and Dr. Eric North so that they may have time to consider the matter a little bit before you come together. Although at first the name "Yen Ching" seemed to have something in its favor, the more we tested it out the more inclined I am to believe that the purpose of making the Women's College better known in this country and, in addition, making its relation to Peking University as a whole more clear, would be better served by using the name "Peking Women's College".

I have tried this out on several others and so far I have found that it is the unanimous opinion.

Very truly yours,

HWL/VH

S/ Henry W. Luce

0 123

MRS. J. M. AVANN, CHAIRMAN
4949 INDIANA AVENUE, CHICAGO
MRS. L. O. LEE, SECRETARY
19 S. LA SALLE STREET, CHICAGO
MR. LOUIS A. BOWMAN, TREASURER
NORTHERN TRUST CO., CHICAGO
MRS. GEORGE M. CLARK, CHICAGO
MRS. O. R. WILLIAMSON, CHICAGO

YENCHING COLLEGE COMMITTEE

OF THE
TRUSTEES OF PEKING UNIVERSITY
ROOM 1315, 19 S. LA SALLE STREET
CHICAGO

August 30, 1921.

BISHOP L. B. WILSON, NEW YORK
REV. ERIC M. NORTH, D. D., NEW YORK
MRS. CHARLES K. ROYS, NEW YORK
MRS. F. H. WARNER, NEW YORK
MISS MARGARET T. MEAD, NEW YORK
REV. W. P. SCHELL, NEW YORK
PRESIDENT ELLEN F. PENDLETON
WELLESLEY, MASS.

*See Ref to Gibb
in this Miner's letter*

Dr. Eric M. North,
150 Fifth Avenue,
New York City, New York.

My dear Dr. North:

I have your letter of the 26th written from
Summitt, New Jersey, and am sending a copy of it to Mr. Bowman.
I am wondering, however, if he should not wait about making
any further payments on Miss Parkhurst's behalf until we get
that matter of her salary straightened out.

Mrs. Frame writes that she is going to New York on Wednesday
or Thursday of this week to confer with you, Mr. Gibb and any
others on building plans. I have written her asking that she,
in consultation with yourself, Mrs. Warner and Mrs. Williamson,
if she is available, try to reach some understanding as to what
should be done about Miss Parkhurst's salary. It does not seem
right that she should receive a larger salary than other mission-
aries in the college. If necessary, I should think the whole
matter should be talked over frankly with her, and I am inclined
to think that she will be found reasonable. If she has already
gone from New York, this suggestion is worth nothing, I suppose.

I am glad Miss Miner's letter has come in time for consulta-
tion on building plans. I am sending copies of this letter to
the members of the committee and am writing them that October
4th will be considered the date of the Yenching Committee meeting. -

*See Ref to Gibb
in this Miner's letter*

Dr. North---2.

10:00 A. M. the hour. Place 19 S. La Salle St. Chicago. Room 1315.

Cordially yours,

(Mrs. Lucius O. Lee.)

Eula B. Lee.

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EDWARD M. MOORE ()	
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BY	DATE
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BY	DATE

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MRS. J. M. AVANN, CHAIRMAN
4949 INDIANA AVENUE, CHICAGO
MRS. L. O. LEE, SECRETARY
19 S. LA SALLE STREET, CHICAGO
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MISS MARGARET T. MEAD, NEW YORK
REV. W. P. SCHELL, NEW YORK
PRESIDENT ELLEN F. PENDLETON
WELLESLEY, MASS.

October 12, 1921

Rev. Eric M. North, Ph.D.,
150 Fifth Avenue,
New York City, New York.

TRUSTEES OF
PEKING UNIVERSITY

My dear Dr. North:-

Your two telegrams in regard to Mrs. Frame
came yesterday and I replied by night letter as follows:

"Mrs. Frame goes Terre Haute Wednesday. Is announced
to speak at important meeting Chicago, Monday, October
17th. If necessary we will regretfully cancel date.
Would it not do for her to have October 19-22 in New
York. Wire reply that I may hear before noon Wednesday."

I had hoped before this to have a wire in reply but will now send
you an additional word of explanation in regard to the Monday
engagement for Mrs. Frame. The occasion is a luncheon for the
members of the various committees which are just being organized
for the fall work in behalf of the Union Colleges. These include
an advisory council, a central west committee to have general
charge of the plans for fourteen states, a committee for the state
of Illinois and a Metropolitan committee for Chicago.

You perhaps know that the Joint Committee has engaged Miss
Ida A. Green as executive secretary for the campaign throughout the
middle west. The two speakers Monday are to be Mrs. Frame to give
general information and to inspire enthusiasm in regard to the
college and Miss Green to speak of the organization. We feel that
there is no one else that could represent the colleges and start the
campaign in the way it should be started as Mrs. Frame can. She and
I also feel that four days in New York, October 19-22, should be

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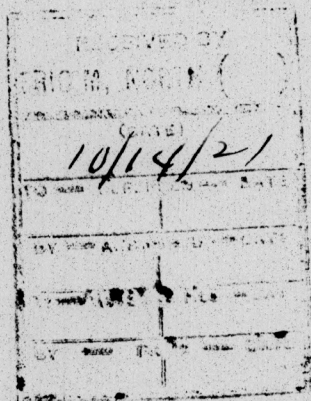
Dr. North -2-

time enough for her to do the work with the Building Committee.
We very earnestly hope that her Monday engagement here need not be
disturbed. She can start to New York Monday evening and arrive
Tuesday so as to be on hand for work Wednesday morning.

I hope by tomorrow to get the Minutes of our last Tuesday's
meeting started to you,

Sincerely yours,

(Mrs. Lucius O. Lee) *Eula B. Lee.*



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December
Ninth
1921

Mrs. Lucius O. Lee,
Yenching College Committee,
Room 131, South La Salle St.,
Chicago, Ill.

My dear Mrs. Lee:-

The following is an extract from a letter recently received from Professor Gibb:

"You will probably have heard before this that there seems to be some misunderstanding about Miss Parkhurst. Apparently Miss Parkhurst has come as a complete surprise to Miss Miner, and up to date the latter has not seen fit to make use of her services. I heard yesterday that Miss Parkhurst is hunting for a job with local business firms. I just talked with Miss Miner over the phone, and she says that Miss Parkhurst is going to the Language School for a few days until she gets time to use her. It seems the question of salary has been worrying Miss Miner, as they have nothing in their local budget with which to take care of Miss Parkhurst. I have told Miss Miner that my recollection of the Chicago meeting was that the committee there was providing for Miss Parkhurst. Miss Miner says she did try to get Miss Parkhurst a place with the Associated Treasurers in Shanghai but has given that up and is apparently becoming reconciled to the services of a secretary."

You will be glad to know that the plans for two buildings for the woman's College were sent by the steamer "Asia", sailing December 8th, to Mr. Gibb in Peking and so far as I know, he can now proceed with the letting of contracts and preparation for actual building construction in March.

Cordially yours,

FMN

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TRUSTEES OF
PEKING UNIVERSITY

March
First
1922

Mrs. Lucius O. Lee,
19 So. La Salle St.,
Chicago, Ill.

My dear Mrs. Lee:-

On telephoning Murphy, McGill and Hamlin I find that Mr. Bowman has sent forward the check for their bill recently presented. We have not, however, received anything from him on the actions covering about \$4000.00 taken by the Yenching College Committee at its recent meeting. I would appreciate it greatly if, at an early date, Mr. Bowman could make out these checks and send them forward.

You will be interested to know that we have purchased one of the properties which gave Miss Miner some concern and which was necessary to round out the holdings of the University. It was a small item and we have not a final report on the exact cost, probably not over \$4200.00 Gold. I think that this means that the area on which the Woman's College will be developed is all in our hands. There were one or two little additions which were needed to complete the piece.

I think I have already written you that Mr. Gibb cabled that he was drawing \$5000.00 on the Committee in Chicago for the purchase of materials for buildings. I am wondering if Mr. Bowman has made some arrangement with you in Chicago whereby drafts on the Committee may be taken care of as it would not do to have such drafts held up. Mr. Gibb, I am quite sure, will be drawing steadily as he begins to get under way with building operations. The last word from him was that none of the contractors seemed prepared to tackle the entire job as they were not sufficiently accustomed to estimating on such buildings and it was likely that the Construction Bureau would have to undertake the full responsibility for making contracts for materials and for labor separately. I believe that they think this will be more practical and more economical.

Mr. Gibb has set Mr. Hill, our resident architect, at work on various matters, one of which is a study of dormitories for the Woman's College, on the basis of which they have evolved a new plan quite different from that of the architects here. I do not take it

0130

that they are undertaking to do anything with this plan and they undoubtedly will consult with Mr. Murphy when he is in Peking, as he will be in the Spring. I am enclosing a print of the plan as he sent it forward to us.

I have cabled word that President Stuart is likely to reach the United States by the first of April. There is a request from the field that the annual meetings of the Trustees of Peking and Shantung Universities be held at the same time. The date of these meetings is not yet fixed, but I will advise you as soon as I hear.

You may be interested to know that Mrs. Willard Straight has recently expressed her desire to give the University \$10,000 a year for three years.

Cordially yours,

Enclosure

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CMM

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March 15, 1922

TRUSTEES OF
PEKING UNIVERSITY

Mrs. Lucius C. Lee,
Yenching College Committee,
Room 1315, 19 South La Salle St.,
Chicago, Illinois.

My dear Mrs. Lee:

Permit me to quote a paragraph from a letter of
Professor Gibb dated January 30.

"We have understood for some time that we are
authorized to go ahead with the Woman's College
buildings and have been making all our plans that
way. The Anglo-American Chinese Educational
Commission has some suggestions looking for the
consolidating of Shantung University with the Peking
University and suggested that the School of Education
might go down to Shantung. The Peking University
Senate unanimously disapproved of the transfer of the
School of Education to Shantung but as most of the
women students in Yenching College are tending toward
the teaching profession, Miss Miner is reluctant to
go ahead with the Woman's College buildings until it
is absolutely certain that no such transfer of the
School is going to take place."

I then have received last week a cablegram from
Prof. Gibb which contains this item as follows:

"Girls College: Suggest trying some other plan,
will be referred to Board; building operations must
be deferred in order to keep good faith."

The punctuation is, of course, mine. I am not quite clear
as to the meaning of the phrase referring to some other
plan. I do not know whether it means a plan concerning the
Shantung relationship or the plan for administering the
Woman's College or the plan for the dormitories; but in any
case, I think it will be referred to the Board and we shall
have information by mail about it. No doubt when President

0132

Stuart reaches here, he will have additional word. I think it is clear that the second sentence means that they are not going forward with buildings for the Woman's College until the matter of the School of Education is settled and that it is necessary that they do that in order to keep good faith. I think there is no doubt that we shall get light on the matter from the meeting of the Boards to hear the report of the Educational Commission on the 15th.

I think I may have referred in earlier letters to the fact that President Stuart is returning, to be here in Seattle on the 28th and has requested that we be prepared to consider the matter referred to in Prof. Gibb's letter.

In response to your letter of March 7 concerning material which Mrs. Peabody wanted, I sent on to her everything I could put together but as a matter of fact, the detailed estimates for the entire building operations are not yet fixed and can not be until after we have had experience in building on the field. We ought as soon as possible, I think, to have a fairly definite schedule of what these building costs are going to be, that is in agreement with the birds-eye view as the list in the Yenching folder is not.

I shall inform you just as soon as I have word concerning the date of the meeting of the Trustees and shall endeavor to protect the dates about that time so that the Yenching Committee meeting can come shortly before the Trustee meeting. It is customary for Canton and Shantung and Peking Union Medical College to have their meetings all in the same week. This is likely to be the week beginning the 10th of April. I may have some more light upon this matter in a few days.

With reference to your letter of the 27th, I do not know Miss Marcia Mead or anything concerning her experience. I would think it very important that you act upon the suggestion of her as an architect only after very full consultation and knowledge of work she has done and of her abilities on the many technical aspects of the question.

Mr. Murphy is now in China and can be addressed in care of Murphy, Magill and Hamlin, Union Building No. 4, The Bund, Shanghai, China. I think probably the reason why this firm was chosen for the Peking work was because of the extensive experience they have had in the development of the colleges in the Orient for missionary institutions. They have done work for Ginling College, for Fukien Christian University, for Hanking University, for Chosen Christian University and for Peking University. I may add that the work they have done on Peking so far has been very pleasing to us.

Faithfully yours,

EMN
JL

0133

MRS. J. M. AVANN, CHAIRMAN
4949 INDIANA AVENUE, CHICAGO
MRS. L. O. LEE, SECRETARY
19 S. LA SALLE STREET, CHICAGO
MR. LOUIS A. BOWMAN, TREASURER
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YENCHING COLLEGE COMMITTEE
OF THE
TRUSTEES OF PEKING UNIVERSITY
ROOM 1315, 19 S. LA SALLE STREET
CHICAGO

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MRS. F. H. WARNER, NEW YORK
MISS MARGARET T. MEAD, NEW YORK
REV. W. P. SCHELL, NEW YORK
PRESIDENT ELLEN F. PENDLETON
WELLESLEY, MASS.

March 16, 1922

Rev. Eric M. North,
150 Fifth Avenue,
New York City, New York.

My dear Dr. North:-

A cable message has just come from
Miss Miner which is as follows:-

EDOIJGCPIN MATYVCOIVT IONYCEDODT COIVTIKYOT
AWAWLMINER

We translated this to mean -

"Girls' College building(s) delayed. Will the Board make
loan of building funds in your hands? Boys' College
building faculty approves. Miner."

I do not understand what Miner means in saying "will the Board
make loan of building fund in your hands?" If she means the
W.B.M.I. I regret to say we have no such fund which we can loan.
If she means funds that belong to Yenching I do not see why she
speaks of a loan. Do you understand and can you explain the
message?

I will not attempt to write Miss Miner or to take any
action until I hear from you. I will, however, consult Mr.
Bowman to know if he can explain it.

Thank you for your note received a day or two ago. I
am very sorry that you have had to have grip. You will keep in
mind I am sure, the necessity of our arriving at a date for the
April meeting of the Yenching Committee as soon as possible.

Cordially yours,
(Mrs. Lucius O. Lee) *Lucia B. Lee*

0134

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Woman's Board of Missions of the Interior

(CONGREGATIONAL)

19 SOUTH LA SALLE STREET, ROOM 1315

TELEPHONE CENTRAL 1388

CABLE ADDRESS "WOBODIN, CHICAGO"

MRS. GEORGE M. CLARK, President
MRS. JAMES H. MOORE, First Vice-President
MRS. E. A. OSBORN, Second Vice-President
MRS. LUCIUS O. LEE, Foreign Secretary
MISS M. D. ULINE, Home Secretary
_____, Secretary of Y. P. Work
MISS MARY LAMBERTON, Sec. of Children's Work

MRS. S. E. HURLBUT, Treasurer
MISS N. ELIZABETH HARRIS, Assistant Treasurer
MISS DOROTHY R. SWIFT, Editor of Mission
Studies
MISS ANNIE E. NOURSE, Secretary of Literature
MRS. LYDIA LORD DAVIS, Thank Offering Sec.

CHICAGO, March 18, 1922.

My dear Dr. North,

TRUSTEES OF
PEKING UNIVERSITY

This is not an answer to your letter of March 15, the first part of which evidently relates to the same questions as does Miss Miner's cable message which I sent you two or three days ago.

I write to-day relative to the date of the Yenching Com.^{only}. As you know, Mrs. Avann is going to China and cannot be in New York for the April meeting of the committee. It seems the more necessary that Mrs. Williamson should be there and she herself is very desirous of doing so. I have just learned that

0136

she is definitely promised for an all day meeting in Chicago on April 14, Friday.

That means that if the Executive meeting is to occur during the week of April 10 ^{as you say you think likely} and if Mrs. Williamson is to be present, ^{for a later hour} it must come early in the week. Could we definitely fix on Tues. April 11, or Wed. April 12 for the Executive meeting?

And if so will you wire me, which day and the place of meeting as soon as possible? The time is short now at best for getting the notices out.

I am exceedingly interested in the suggested changes in the plan for the higher educational work in North China. I do not feel that at present I understand them well enough to have opinions but it would appear that some very grave questions will need consideration by the com. at its April meeting. I will send you copy of a letter from Miss Miner soon tho it makes no definite suggestions. ^{I will call the meeting for 10 a. m. unless you suggest reason for a later hour.}

Sincerely yours, Eula B. Lee.

MRS. J. M. AVANN, CHAIRMAN
4949 INDIANA AVENUE, CHICAGO
MRS. L. O. LEE, SECRETARY
19 S. LA SALLE STREET, CHICAGO
MR. LOUIS A. BOWMAN, TREASURER
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YENCHING COLLEGE COMMITTEE
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MISS MARGARET T. MEAD, NEW YORK
REV. W. P. SCHELL, NEW YORK
PRESIDENT ELLEN F. PENDLETON
WELLESLEY, MASS.

TRUSTEES OF
PEKING UNIVERSITY

April 3, 1922

Rev. Eric M. North,
150 Fifth Avenue,
New York City, New York.

My dear Dr. North:-

Immediately on receiving your wire I called
a meeting of the Yenching Committee for 1:30 Monday afternoon,
April 10th at 156 Fifth Avenue,. I have just written Mrs. Roys to
arrange for the Room in which we shall meet. I am expecting to
reach New York Sunday evening and will try to see Mrs. Roys and
other women members of the Committee in the forenoon.

I am this morning in receipt of a cable message from
Miss Miner which reads as follows -
teacher

"Could use physical education. Must resign on account
of ill health. Strongly recommend Frame."

The morning's mail has also brought me quite a budget
of documents, I have not yet had time to read, but it is sufficiently
evident that we have important questions to take up next Monday.

If we can get a little time for it I should be very glad
to talk a little with you before the general committee meeting.

I think Mrs. Avann invited Mrs. Williamson to preside
but as I am not sure that she found time to write her I am writing
Mrs. Williamson today.

Mr. Bowman has asked me whether I think his going to
New York is of importance. He has hitherto always been able to
do bank business and so his attendance at the meeting has cost the
Yenching Committee nothing. This time he has no bank business so

Dr. North -2-

would have to charge his expenses. Will you not ket me know immediately whether you think it desirable for him to come on.

Cordially yours,

(Mrs. Lucius O. Lee) *Eula B. Lee.*

*Call
W. L. Lee
left home
7:15
Pulitzer
in a room
with*

4/5/22	
DATE	
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April
Fifth
1922

Mrs. Lucius O. Lee,
19 South La Salle Street,
Chicago, Ill.

My dear Mrs. Lee:-

I am returning herewith correspondence from Miss Miner with reference to the Proposed Amendments to the By-Laws. Where we are at in the whole matter I do not quite know because of the projected arrangements with Shantung Christian University.

I have just received a letter from Mr. Gibb, of which the following paragraphs relate to the Woman's College:

"Yesterday we sent you a telegram as follows:

"Girls' College suggests trying some other plan. Must be referred to the Board. Building operations must be deferred. In order to keep good faith, it is very desirable that contract for --building be made at earliest date. Please cable authority School of Religion."

It is pretty hard to find in the code book words with which to express our feelings, but they are something like this. When I arrived back in November with the whole layout, Miss Miner of the Woman's College was surprised to find seven buildings in their academic group. It was explained to me then, though we had no such information while in New York, that in order to make themselves a balanced group, the ladies had added one building to the group which they drew, one building more than they at the time thought they had any use for. So when we added another building, their excess was even greater.

As soon as I heard this I showed them how they might build five buildings of this group and still have a balanced group for all time, although no more buildings were erected. If at any time, even in the remote future they needed two buildings, they still had a place for them. This meant the erection of buildings number 19, 20, 21, 23, 25.

Since that time I have been under the impression that the

matter was settled, and we of the Construction Bureau have been making our plans accordingly. On Wednesday, the 22nd of February, I heard a conversation which led me to suppose that there was still some dissatisfaction in the women's faculty, and I understood from this conversation that they were going to have a meeting on the following Friday to go over the situation. Saturday morning I made inquiries in regard to this meeting and was told it had been held on Thursday and that the faculty had decided to build only five buildings and to change the whole layout of their academic group.

The following Monday morning I had an appointment on the new site and started to go there on my bicycle. Somewhere along the road I was either run into, or the bicycle collapses, and I was knocked senseless and was unable to do very much work for the balance of the week.

Yesterday Dr. Stuart and I had a conference with the members of the ladies' faculty and tried to convince them that to build five buildings, leaving a space for two more was better than to change their whole layout and wait for the approval of the plans from New York and Chicago. They did not seem to mind the delay, but remained firm in their decision to refer the matter to New York.

In the meantime the Construction Bureau finds itself in rather a difficult position. We have been working with the contractors for months assuring them that whatever happened we were sure to go ahead with two buildings during the month of March, and probably three or more buildings.

On the Friday before my accident I had a contractor in my study early in the morning whose prices on the buildings were very reasonable, and if he had been a little more reasonable, I certainly would have made a contract with him then and there. It would then have been too late to listen to any change of plans from the women's faculty. Fortunately or unfortunately, I am not quite sure which, he did not at that time come to the figure which I thought was equitable. Since then this firm is willing to undertake the work at our figure."

This I presume should be on the docket for the Yenching Committee meeting.

I have already sent you lithoprints of the plan which they worked out for the Woman's College dormitories. Mr. Gibbs' letter of January 20th contains this paragraph about it:

" We enclose two or three copies of lithoprint of what we have worked out for the women's dormitories and a bird's-eye view and a ground plot of the same. We have no estimates on the buildings, so do not know what they will cost, but think they will be very much less expensive per student than the larger palaced styles which have been drawn for the other college buildings."

I have also proof prints from him giving more of the detail of the plan. I note in the Minutes of the Board of Managers of February 1921:

"III. Resolved to ask the Yenching College Committee to approve the appointment of Miss Wang of Honolulu to its staff and to thank the Women's Board of the Pacific for supplying her salary."

A letter from Mr. Gibb dated February 22nd states the the Buildings and Grounds Committee approved the layout of the Woman's College dormitories and recommended that they be adopted.

You will remember that the last Yenching meeting requested the Trustees to advise them concerning the method for establishing the Administrative Committee for the Woman's College. The action of a small sub-committee which will be presented at the Executive Committee meeting to-day is as follows:

"Article VI: Administrative Committee of the College of Arts and Sciences for Women.

The Administrative Committee of the College of Arts and Sciences for Women shall consist of the women members of the Board of Managers, the President and Secretary of the Board of Managers, and the Dean of the Woman's College, and these persons shall be empowered to coopt three others, from within or without the Board of Managers or the Alumnae, as members of the Committee."

Dr. Stuart is arriving to-morrow morning and will be at the Yenching Committee meeting. It might be practicable for you to come on sufficiently early to have some conference with him on Woman's College matters before you meet.

Cordially yours,

Secretary.

EMN
CMM

April 15, 1922

Mrs. Lucius O. Lee,
Women's Board of Missions of the Interior,
19 South La Salle Street,
Chicago, Ill.

My dear Mrs. Lee:-

I am enclosing herewith a copy of the notes made by Miss Roberts for the minutes of the Yenching College Committee. I am perplexed upon several matters in connection with the actions taken in that meeting.

The first is due to the fact that I have received two cablegrams, which arrived the day after the Trustees meeting. They are as follows:

"(1) Administrative Committee urge Trustees appoint Miss Miner Vice President University with reference to Girls' College Alternative Chairman Administrative Committee Frame Dean July 1, 1922.

Taylor. "

"(2) Board of Managers approves Administrative Committee recommendation.

Miner. "

In view of these cables I did not send the cable which we had agreed to. I suggest below a change in procedure.

The second matter is a letter from Mr. Gibb, in which he most earnestly expresses the hope that we will not continue to regard Murphy McGill and Hamlin as the superiors in architectural judgment of Mr. Hill. Mr. Gibb states that Mr. Hill is doing very splendid work and that it seems that it is embarrassing to him to have references frequently made to the idea that approval of his work must be given by Murphy McGill and Hamlin.

You will note that the contract of the University with Murphy McGill and Hamlin calls for the conclusion of their services when they have finished the layout, the birds' eye view and the plans for the four University buildings, and that the understanding

of the Woman's College is that their services are concluded when the plans for the two buildings are finished. Any further consultation involves other expense. We have, however, by agreement, the right to call upon them for purposes of consultation when they are in Peking at the rate of \$100 Local Currency per day for members of the firm, plus reasonable travelling expenses. It is entirely possible that Mr. Murphy is now in Canton and this might delay the matter still further. I think that the desirable thing to do would be to see whether the members of the firm here will pass on the matter so that we can then cable to Miss Miner a clear decision to go ahead with the five building quadrangle as I am most anxious for them to proceed. I am therefore holding up the cable pending an investigation of that matter and your judgment upon what to do with reference to the Board of Managers.

My suggestion is that the cablegram state that their cablegrams arrived after the meeting was held and give them the action of the meeting and say that the other matter will be taken up as soon as practicable.

If there is opportunity at the next meeting of the Executive Committee I will try to get some impression as to the desirability of a Vice President with special reference to the Girls' College. The matter of Vice Presidents is a ~~most~~ question in a number of points in educational circles and the effect of this upon the organization must be considered. I quite recognize that it is desirable to give a place of honor to Miss Miner, but would like to fix it so that it would not look as though she were being pushed off into an inactive position.

The action of the Shantung Christian College Executive Committee on Wednesday favors the union, empowering their Executive Committee to agree to reorganize their Senior School of Arts and Sciences into a School of Education. If this is an expression of their terms for union it seems not unlikely that the union will not be brought about.

Cordially yours,

ELM
C.M.

Enclosure

MRS. J. M. AVANN, CHAIRMAN
4949 INDIANA AVENUE, CHICAGO
MRS. L. O. LEE, SECRETARY
19 S. LA SALLE STREET, CHICAGO
MR. LOUIS A. BOWMAN, TREASURER
NORTHERN TRUST CO., CHICAGO
MRS. GEORGE M. CLARK, CHICAGO
MRS. O. R. WILLIAMSON, CHICAGO

YENCHING COLLEGE COMMITTEE

OF THE
TRUSTEES OF PEKING UNIVERSITY

ROOM 1315, 19 S. LA SALLE STREET
CHICAGO

April 19, 1922

BISHOP L. B. WILSON, NEW YORK
REV. ERIC M. NORTH, D. D., NEW YORK
MRS. CHARLES K. ROYS, NEW YORK
MRS. F. H. WARNER, NEW YORK
MISS MARGARET T. MEAD, NEW YORK
REV. W. P. SCHELL, NEW YORK
PRESIDENT ELLEN F. PENDLETON
WELLESLEY, MASS.

Rev. Eric M. North,
150 Fifth Avenue,
New York City, New York.

My dear Dr. North:-

Thank you for your letter of April 15th containing Miss Roberts' notes for the Minutes. I have not yet got around to completing the Minutes but I have consulted Mrs. Clark and Mrs. Williamson relative to the matters about which you write.

It is our united judgment that it is right to get off at once to Miss Miner such a cablegram as you suggest, that is to explain the two cable messages did not reach us before the meeting of the Yenching Committee, to give the action of the Committee and to indicate that in view of the new light we now have we are ready to consider favorably the suggestion made, also to indicate that complete instructions in regard to building procedure will be sent as soon as possible. It is easy to see that Mr. Hill may be placed in rather an embarrassing position and if as you go into the matter you are convinced that it will be best to give him more authority I think all of us here will agree to that judgment.

Of the two proposals as to the place Miss Miner should hold we are inclined to think that Chairman of the Administrative Committee would be a more suitable position than Vice President of the University with reference to the girls' college. Our understanding is that Miss Miner herself considers it so.

2
TRUSTEES OF
PEKING UNIVERSITY

0145

Dr. North -2-

I have already written to Miss Miner giving the substance of the action taken at the Committee meeting but of course it will be some time before my letter can reach her. As I said we all feel that you should cable as you have suggested.

Cordially yours,

(Mrs. Lucius O. Lee) *Eula B. Lee*

RECEIVED BY	
DR. NORTH ()	
(DATE)	
4/21/22	DATE
BY	DATE
FILED	DATE

0146

April
Twenty
1922

Mrs. Lucius O. Lee,
19 South La Salle Street,
Chicago, Ill.

My dear Mrs. Lee:-

In accordance with my last letter to you I went to see Mr. McGill and Mr. Hamlin and after going over the plan sent from the field it seems to me very advisable not to permit the field to begin building until we have a new five building layout from the architects. This will not alter the plans already drawn for the individual buildings. It will, however, be an additional charge, though not large.

I conferred with the Trustees' Finance Committee on Wednesday as they happened to be meeting and their judgment agreed with that which I have given above. It is very important that we have the thing right before building begins.

The difficulty with the plan from the field was that the buildings were just set around a square, two of the sides being too long in comparison with the length of the building.

If matters such as this are to arise between meetings of the Yenching Committee, authority to act will have to be located somewhere. Dr. Schell, Mrs. Roys, and myself were a committee to make terms with the architects but nothing else. In the Trustees organization the Finance and Property Committee has full power over building operations.

Accordingly, first, will you please consult the committee members and advise whether my suggestion of authorizing Murphy, McGill and Hamlin to draw a new group plan on the five building basis is a proper interpretation of the action of the last committee meeting? Mr. Schell agrees to this.

Second, who is to approve the plan they draw? Can you secure an agreement of the members of the committee that the New York members shall be a Building Committee with power to approve

2.

plans and name one of the ladies chairman of the committee?
On such a committee Dr. Schell and I could represent the
Property Committee of the Trustees and correlate matters.

I believe that it will be practicable to cable the layout
to Peking when it is approved. You will note that building
operations are waiting for action here.

Cordially yours,

EMN
CMM

0148

April 25, 1922

TRUSTEES OF
YENCHING UNIVERSITY

Mrs. Lucius O. Lee,
Yenching College Committee,
19 South La Salle Street,
Chicago, Illinois.

My dear Mrs. Lee:

In accordance with your letter of April 19, I have sent the following cablegram to Miss Miner:

"MINER DEAN TRANSFER HEAVY DETAIL WORK FRAME ASSISTANT
DEAN. TELEGRAM RECEIVED HAVING ATTENTION AFTER
MEETING. PLANS HAVE ARRIVED AND ARE UNDER CONSIDERATION."

I have a letter from Mrs. Frame dated March 21 and I presume that a similar letter has been sent to you. She says she has sent her letter to us to me for the Trustees but of course the Trustees will be guided in the matter by the judgment of the Yenching College Committee. My own impression is that we should stand by the action of the Committee until we see how it works out and get some impression from the field as to the proposal. It is my feeling that the position as Chairman of Administrative Committee gives her no standing whatever as a member of the Faculty and simply makes her a member of the Board of Managers with special relations to the Woman's College. I think she should be a little further inside the organization than that; but, as I say, I think I would wait until you get word from the field as to how the suggestions of the College Committee here work out.

Cordially yours,

RMN
JL

COPY

En Route to Shanghai,

April 25, 1922.

Mrs. L. O. Lee,

Secretary of Yenching College Committee,

Chicago, Illinois.

My dear Mrs. Lee:

We had hoped to hear from your annual meeting by cable before I left Peking for various conference meetings. And I was waiting for that before writing to you, tho had it not been for the unusual pressure of duties I should have sent off the minutes of the first meeting of your Administrative Committee last week. I find that in my hasty packing to catch this steamer after the railroad traffic was cut off, I did not get a copy of the minutes, so I am now only reporting from memory.

Miss Frances Grey was chosen to represent the Women's Foreign Missionary Society, and the ex officio members besides myself, in the absence of President Stuart, are Mr. J. B. Taylor, Secretary of the Board of Managers, representing the London Mission, Dr. Eliza Leonard, Presbyterian Mission, and Miss Ting Shu Ching, a member of the Board of Managers elected by the American Board. The action nominating Mrs. Frame as Dean has been sent you by cable, and the same motion recommended that I be elected Vice-president. I suggested instead that I serve Yenching on this Administrative Committee as either chairman or secretary, and I hope you will approve of that part of the motion rather than create a position for me. I shall always serve Yenching to the extent of my ability regardless of position or the locality where I live, and I do not believe in multiplying offices in connection with the University.

I had cabled approving of the appointment of Miss Morrison before this Committee was organized, as we did not want to organize until the W.F.M.S. had a representative, so I simply consulted the faculty, which

also approved. We need someone for music much more than for Physical Education, but that is much needed too, and we felt we should not lose the opportunity to get a desirable teacher.

We have absolutely no one to teach Mathematics, and the Administrative Committee voted to ask the London Mission to assign Miss Hancock to that department, either for whole or part time. She is an English lady who is a fine specialist in mathematics, and has recently joined that Mission in Peking. We have not yet received their formal answer, but the prospects for her being allowed half time for this teaching which she much desires to do, are very good, and we hope the London Mission will provide her salary in full without expecting any teaching from our college staff in return. I fear we can get no other form of cooperation from the London Mission until its financial condition improves.

We also voted to request the Yenching College Committee to appoint Miss Florence Starr for a term of years to teach art and designing, provided her salary can be furnished by the Committee. Miss Starr has done fine work in Tsing Hua College, mostly in the high school, which is now being closed, and so they may not continue this department. Miss Starr is an earnest Christian, and but for the fact that she has passed middle age, we might request a life appointment. Teachers of music and English should be appointed in preference to Miss Starr unless three salaries are assured. After the Committee had taken this action, Miss Starr came to say that she might possibly defer her furlough, which she planned to take this year, and remain in China another year, giving half time to Tsing Hua College and half to us. If the Presbyterian Board gives us a second salary beginning with last January, I think we could make this arrangement with Miss Starr independent of additional help from you. This could defer the question of her definite appointment for another year.

We are much encouraged by your warm interest in our College, and by the success of the campaign for funds.

Yours cordially,

(Signed) Luella Miner.

Shanghai.

We arrived safely, and are anticipating much from the National Christian Conference, which begins May 2. We are so glad that Mrs. Avann is here.

April 25, 1922

Mrs. Alice Browne Frame,
Peking, China.

My dear Mrs. Frame:-

How my heart has gone out to you all during these last days! The letter I wrote Miss Miner immediately after my return from New York (copy enclosed) will have told you of the action the committee took about her resignation. Since then Dr. North reports two cablegrams from Peking and I have had your letter of March 21 and letters from Miss Lane and Miss Dickinson bearing the same date.

The first cable message reads -

"Administrative Committee urge Trustees appoint Miss Miner Vice President University with reference to Girls' College Alternative Chairman Administrative Committee Frame Dean July 1, 1922. Tayler"

The second reads -

"Board of Managers approves Administrative Committee recommendation. Miner."

From these and the letters we understand that the proposition you wished to submit to the Yenching College Committee is that Miss Miner continue either as Vice President of the University with special reference to the Women's College or that she be made Chairman of the Administrative Committee though her resignation as Dean be accepted. The second cable message would seem to make it clear that Miss Miner herself is willing to consider one of these propositions and that she prefers to take the position of Chairman of the Administrative Committee.

I am very sorry that none of these documents reached us before the meeting of the Yenching Committee as the necessary action could then have been taken at once. As it is, it will doubtless be wise for us to act by correspondence vote but I want to be a little surer than I am now just what our action should be before start the vote around. I am corresponding with Dr. North about it.

For the sake of clear understanding between you and us let me summarize the situation as it now lies in my own mind and in the minds of Mrs. Clark and Mrs. Williamson, the only two members of the Yenching Committee whom I have so far been able to consult. I feel very confident that what I say will express the feeling of the other members of the Committee also as they understand the matter fully.

First is the deep conviction that Miss Miner is still needed in the work of our loved Yenching and that we must not at this juncture lose all that her personality and her experience mean for the college both in its present daily life and in the plans for its future.

Our second equally clear conviction is that she must have immediate relief from the pressure of administrative work now resting upon her. The various recent communications have made us feel that this relief should probably come through the acceptance of her resignation as Dean with the understanding that she will after this school year serve in one of the other positions suggested rather than through the appointment of an Assistant Dean and division of work, as was our thought in the April 10th meeting.

Mrs. Frame -3-

Third we are all of one mind in feeling that you are the one to succeed Miss Miner as Dean. We are profoundly grateful that you are there, loved, trusted, and honored by all, and prepared through a rich missionary experience for this responsible and influential position.

Fourth, we are very grateful that Miss Miner is as we understand, herself willing to think favorably of the position of Chairman of the Administrative Committee and we are inclined to agree with her in considering that preferable to her being made a Vice President of the University.

We are really very proud of all of you that you are able to come through so very difficult and trying an experience as this with no hard feelings and with so fine a desire on the part of all to find that course which is really best for the work.

I will write you again and Miss Miner also when we have official action to report. In the meantime you will know that we understand, and that we too want simply to do what is right.

May I ask you to thank the Misses Lane and Dickinson for their letters and to tell them that I will write them later. You are all simply superb!

Lovingly yours,

(Mrs. Lucius O. Lee)

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4/27/22	
TO ANSWER	DATE
BY	DATE
BY	DATE
BY	DATE

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MRS. GEORGE M. CLARK, President
MRS. JAMES H. MOORE, First Vice-President
MRS. E. A. OSBOENSON, Second Vice-President
MRS. LUCIUS O. LEE, Foreign Secretary
MISS M. D. ULIN, Home Secretary
_____, Secretary of Y. P. Work
MISS MARY LAMBERTON, Sec. of Children's Work

Woman's Board of Missions of the Interior

(CONGREGATIONAL)
19 SOUTH LA SALLE STREET, ROOM 1315
TELEPHONE CENTRAL 1388
CABLE ADDRESS "WOBODIN, CHICAGO"
CHICAGO

MRS. S. E. HURLBUT, Treasurer
MISS N. ELIZABETH HARRIS, Assistant Treasurer
MISS DOROTHY R. SWIFT, Editor of Mission
Studies
MISS ANNIE E. NOURSE, Secretary of Literature
MRS. LYDIA LORD DAVIS, Thank Offering Sec.

April 25, 1922

Rev. Eric M. North,
150 Fifth Avenue,
New York City, New York.

My dear Dr. North:-

If you were only nearer I would be very glad to share with you the letters that have come from Mrs. Frame, Miss Lane and Miss Dickinson relative to Miss Miner's resignation. They are very human documents and to me at least make it clear that it is desirable for Mrs. Frame to be made Dean at the end of this school year. The younger members of the faculty are unanimous in expressing their great admiration and love for Miss Miner but they feel that Mrs. Frame is the one to be Dean.

I am writing Mrs. Frame today and that you may know what is being said I enclose a copy of my letter though it is really unofficial and not intended for general circulation.

The question in my mind is whether we have yet reached the point where a correspondence vote should be taken relative to accepting Miss Miner's resignation and taking the action suggested, viz. making her either a Vice President of the University with special reference to the Women's College or Chairman of the Administrative Committee. Will you let me know what you think about this as soon as you can.

Sincerely yours,

(Mrs. Lucius O. Lee) *Lucius O. Lee*

Enclosure

TRUSTED BY
PEKING UNIVERSITY

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MR. J. M. AVANN, CHAIRMAN
4949 INDIANA AVENUE, CHICAGO
MRS. L. O. LEE, SECRETARY
19 S. LA SALLE STREET, CHICAGO
MR. LOUIS A. BOWMAN, TREASURER
NORTHERN TRUST CO., CHICAGO
MRS. GEORGE M. CLARK, CHICAGO
MRS. O. R. WILLIAMSON, CHICAGO

YENCHING COLLEGE COMMITTEE
OF THE
TRUSTEES OF PEKING UNIVERSITY
ROOM 1315, 19 S. LA SALLE STREET
CHICAGO

BISHOP L. B. WILSON, NEW YORK
REV. ERIC M. NORTH, D. D., NEW YORK
MRS. CHARLES K. ROYS, NEW YORK
MRS. F. H. WARNER, NEW YORK
MISS MARGARET T. MEAD, NEW YORK
REV. W. P. SCHELL, NEW YORK
PRESIDENT ELLEN F. PENDLETON
WELLESLEY, MASS.

May 5, 1922

Rev. Eric M. North,
150 Fifth Avenue,
New York City, New York.

My dear Dr. North:-

On receipt of your letter of April 20th suggesting the desirability that the Yenching Committee have a permanent Building Committee, I sent two suggested actions to the members of the Yenching Committee.

The first was -

That Murphey, McGill and Hamlin be authorized to draw up a new group plan on the five building basis for the Women's College,

The second -

That the New York members of the Yenching Committee be a permanent Building Committee with power to act upon matters relating to building plans which must be decided between the regular meetings of the Yenching College Committee, Mrs. Charles K. Roys to act as Chairman of this Building Committee.

I have now received a vote from the majority of the Committee and can report affirmative action in both matters. I am notifying Mrs. Roys that she is Chairman of the Building Committee and would suggest that if it is necessary for the Committee to get together you ask Mrs. Roys to call the meeting.

Those voting in the affirmative are:

Mrs. O. R. Williamson
Mrs. George M. Clark
* Mrs. Charles K. Roys
Mrs. Howard Leland Smith
Mrs. William Boyd
Miss Ellen F. Pendleton

Mr. William P. Schell
Mrs. Lucius O. Lee

The others have not yet replied.

(Mrs. Lucius O. Lee)

Sincerely yours,
Eula B. Lee.

5/8/22

0160

3395182

Dr. North -2-

proposition is without doubt one that should be acted upon by the Trustees rather than by the Yenching Committee. At the same time I fear there will be little relief in Peking until some definite action is taken.

Cordially yours,

(Mrs. Lucius O. Lee) *Eula R. Lee*

5/11/22

0161

MRS. J. M. AVANN, CHAIRMAN
4949 INDIANA AVENUE, CHICAGO
MRS. L. O. LEE, SECRETARY
19 S. LA SALLE STREET, CHICAGO
MR. LOUIS A. BOWMAN, TREASURER
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YENCHING COLLEGE COMMITTEE

OF THE
TRUSTEES OF PEKING UNIVERSITY

ROOM 1315, 19 S. LA SALLE STREET
CHICAGO

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MISS MARGARET T. MEAD, NEW YORK
REV. W. P. SCHELL, NEW YORK
PRESIDENT ELLEN F. PENDLETON
WELLESLEY, MASS.

May 9, 1922

TRUSTEES OF
PEKING UNIVERSITY

Rev. Eric M. North,
150 Fifth Avenue,
New York City, New York.

My dear Dr. North:-

I send this additional word to tell you
that I now have Mrs. Finley's vote in the affirmative as to the
Committee on Building Plans.

Also that Mrs. Roys' secretary writes me that Mrs. Roys
is to be out of the city for practically the whole of May and
to suggest that in such case you yourself take the responsibility
of getting the Committee together to consider matters relative to
building that should not wait indefinitely.

I am receiving a number of letters from Yenching faculty
members these days and really feel a good deal concerned as to the
outcome of problems there. Very great pressure is being brought
to bear upon Mrs. Frame to accept the principalship of Bridgman
Academy. However, I judge that this phase of the matter is one
that our own Board should deal with rather than the Yenching Com-
mittee. Unfortunately the educated Chinese seem to be a good deal
worked up over the whole matter and it is the Chinese who are
interested in the adequate development of Bridgman Academy who
are most insistent and are making things very hard for Mrs. Frame.
No doubt you are right in feeling that we should move slowly in
acting upon the suggestion that Miss Miner be made Vice President
of the University with reference to the Woman's College and the

0162

MRS. J. M. AVANN, CHAIRMAN
4949 INDIANA AVENUE, CHICAGO
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YENCHING COLLEGE COMMITTEE
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ROOM 1315, 19 S. LA SALLE STREET
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MRS. F. H. WARNER, NEW YORK
MISS MARGARET T. MEAD, NEW YORK
REV. W. P. SCHELL, NEW YORK
PRESIDENT ELLEN F. PENDLETON
WELLESLEY, MASS.

June 26, 1922

Rev. Eric M. North, Ph.D.,
150 Fifth Avenue,
New York City, New York.

My dear Dr. North:-

I had a brief call Saturday morning from President Stuart of Peking University who was passing through the city on his way back to China.

I was much interested in what Dr. Stuart told me to the effect that the Trustees of Peking University had decided to place the raising of funds for the University in the hands of a firm whose business is raising money, the firm of Tambllyn and Brown of New York I understand. The question that immediately came to my mind was, would it be a good thing for the Joint Committee having in charge the campaign for the Union Colleges for Women to see whether this or some similar firm would undertake the raising of the second million dollars for these Oriental colleges. Mrs. Peabody has told me that cash receipts and pledges to date total just about one million dollars (\$1,000,000.). Our aim of course has been to raise two million that we may secure the third million from the Laura Spelman Rockefeller Foundation. So far as I am able to sense the situation I think the Woman's Boards will find it very difficult if not impossible to secure their second million by continuing their efforts along the line of the past year's work. There are of course many towns and a few large cities in which a luncheon with its appeal for funds has not been held but it really seems to me that we cannot expect any considerable sum of money from continuing that line of

TRUSTEES OF
PEKING UNIVERSITY

Ans
7/6/22

0163

Dr. North -2-

effort.

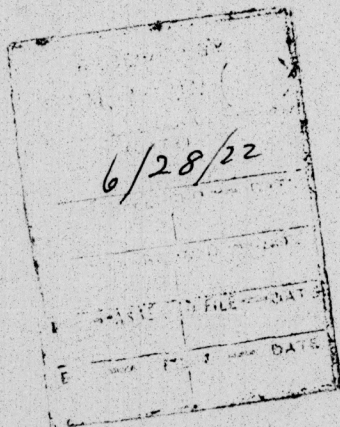
The Woman's Boards are also practically all of them feeling the financial stress in connection with their other work and the outlook does not seem promising for getting another million for the colleges if the women must depend upon their regular machinery for doing it.

As the Rockefeller Foundation has named January 1, 1923, as the time by which the campaign must be completed, we have only six months at best. I have just written Mrs. Peabody raising with her the question whether the Joint Committee would at all consider employing a professional firm for raising the second million. If the suggestion seems to you worthy of consideration, won't you write Mrs. Peabody. Of course I too shall be much interested to know what you think.

If the Joint Committee should not be inclined to think of this method for carrying on the work in behalf of all the Colleges, do you think we of the Yenching Committee should be considering the advisability of the Woman's College being included in the plans for Peking University?

Very cordially yours,

(Mrs. Lucius O. Lee) *Eula B. Lee.*



0164

MRS. J. M. AVANN, CHAIRMAN
4949 INDIANA AVENUE, CHICAGO
MRS. L. O. LEE, SECRETARY
19 S. LA SALLE STREET, CHICAGO
MR. LOUIS A. BOWMAN, TREASURER
NORTHERN TRUST CO., CHICAGO
MRS. GEORGE M. CLARK, CHICAGO
MRS. O. R. WILLIAMSON, CHICAGO

YENCHING COLLEGE COMMITTEE
OF THE
TRUSTEES OF PEKING UNIVERSITY
ROOM 1315, 19 S. LA SALLE STREET
CHICAGO

BISHOP L. B. WILSON, NEW YORK
REV. ERIC M. NORTH, D. D., NEW YORK
MRS. CHARLES K. ROYS, NEW YORK
MRS. F. H. WARNER, NEW YORK
MISS MARGARET T. MEAD, NEW YORK
REV. W. P. SCHELL, NEW YORK
PRESIDENT ELLEN F. PENDLETON
WELLESLEY, MASS.

June 27, 1922

Rev. Eric M. North,
150 Fifth Avenue,
New York City, New York.

My dear Dr. North:-

A letter has recently come from Miss Miner, copy of which I enclose. When this was written she had evidently not yet received the letter I wrote her telling of the actions of the Yenching Committee in asking her to withdraw her resignation and in making Mrs. Frame assistant Dean. Do you not think, however, that this letter and other communications give Miss Miner's own thought in regard to her resignation with sufficient definiteness that it would be in place for the Yenching Committee to take official cognizance of it?

The way to do this would, I suppose, be to send a correspondence vote to the members of the Committee suggesting the reconsideration of our action in April, the acceptance of Miss Miner's resignation as Dean, the recommendation to the Trustees of Mrs. Frame for that office, and our approval of the suggestion that Miss Miner be made Chairman of the Administrative Committee.

It will be difficult or impossible for Mrs. Frame to assume the responsibilities of the dean in planning during the summer vacation, for next year's work in the college until she has been officially appointed. It seems to me that for her sake action by the Committee should not be longer delayed.

I am also personally anxious to get loose ends picked up as well as I can before I go on my own vacation which I hope to do in a little more than two weeks.

I enclose the form of vote that occurs to me. Won't you look this over and see whether it covers the case and suggest any changes or additions that you think desirable?

As to the appointment of Miss Starr, the second Presbyterian salary is, as I understand it, to be used for Miss Morrison. I suppose she is to go though I have heard nothing about her since I was in New York. Miss Miner's final thought seems, however, to be that Miss Starr will probably give but part time to Yenching and that part salary

0165

Dr. North -2-

for her could be provided from funds on the field without additional appropriations from the Committee. This I am inclined to think is a feasible plan, especially as Mr. Bowman tells me that he has recently received \$3000. from Wellesley \$1500. for Miss Atterbury's salary and \$1500. for current expenses. This last is I think money Miss Miner was not counting on and a part of it might probably be used for Miss Starr. Am I right in thinking that no official action by the Committee is called for in regard to Miss Starr now? I am glad that the London Missionary Society is giving part time of a teacher.

Cordially yours,

(Mrs. Lucius O. Lee) *Lucius O. Lee*

*Don't recollect
details*

6/29/22

0166

July 6, 1922

Mrs. Lucius O. Lee
Yenching College Committee,
Room 1315, 19 South La Salle St.,
Chicago, Illinois.

TRUSTEES OF
PEKING UNIVERSITY

My dear Mrs. Lee:

With reference to your letter of June 27 and the suggested action concerning Miss Miner, I vote 'Yes' on the three items and enclose my vote.

I have wondered whether we might not provide an amendment to the By-Laws so that concurrent action of the New York and Chicago group would be equivalent to a formal vote without going through the slightly questionable process of taking a correspondence vote. That is, if the provision was made in our By-Laws that actions taken concurrently by duly called meetings of the New York and the Chicago groups would have the validity of actions of the Committee meeting as a unit. We might be able to take the needed action in emergencies between the usual meetings.

It is very difficult for me to give any suggestion with reference to Miss Starr and Miss Maredon as I depended entirely upon your record for the status of these cases. Until we have our budget forms in more satisfactory condition and definite report from the field referring to specific items of income and outgo, it is very difficult to tell whether funds are available for the purposes they write about, or not. I am having the same difficulty in the case of the Peking budget.

I also have your letter of June 26 with reference to the raising of funds for the Woman's Colleges. I do not think it is desirable for me to offer to Mrs. Peabody the suggestion of the employing of a professional firm. These firms vary very greatly in their skill and in the satisfaction which they give, in the methods of their work.

As long as the Woman's College is included in the campaign with the other Colleges for Women in the Orient, I

would think ~~unadvisable~~ for the Woman's College to be included in the University campaign. Furthermore, Mr. Tamblin advised us not to go out for more than one million of dollars though we were anxious to make the goal a million and a half. Our work with them is in the nature of an experiment which we trust will prove successful but it is rather a different type of institution for which to campaign, having no Alumni body here and not being able in some cases to go to denominational constituencies on denominational grounds. For these reasons, I would hardly think it desirable for the Woman's College to consider being included in the University campaign.

Faithfully yours,

Secretary

MMN
JL

0168

September 8
1922

Mrs. Lucius O. Lee,
Yenching College Committee,
19 South LaSalle Street,
Room 1315, Chicago, Illinois.

My dear Mrs. Lee:

Permit me to acknowledge your letters of August 28 to the Yenching College Committee and to me.

I am expecting to confer with Mr. Schell tomorrow and will take up with him then the possibilities for the meeting of the Committee in Chicago in October.

I have read with very much interest the documents from Dean Miner.

I also note the quotations from Mrs. Frame's letters. I was under the impression that I had written to Miss Miner and had no thought that she would be dependent on Mr. Gibb for information concerning actions of the Yenching Building Committee here. I will certainly have it in mind to make sure that hereafter she receives such information directly. I will write her concerning the status of the dormitory matter.

The color scheme is not being determined by Mr. Gibb but is in accordance with the color schedule to be presented by Murphy, McGill and Hamlin.

I enclose herewith a copy which gives you the contents of a letter I have written to Mrs. Frame, together with a memorandum on the budget form for the University. It is my judgment that as quickly as possible we ought to standardize our forms of financial statement and it was with that in mind that this has been prepared. You will readily see from the schedule for the College of Arts and Sciences for Men, a form of schedule which will be used in the case of the Woman's College. I have not undertaken the labor of making out the whole thing, especially as I did not have sufficiently

September 8
1922

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Yenching College Committee,
19 South LaSalle Street,
Room 1315, Chicago, Illinois.

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of schedule which will be used in the case of the Woman's
College. I have not undertaken the labor of making out the
whole thing, especially as I did not have sufficiently

detailed information concerning the Woman's College schedule.
I am hoping that they will send back to us the budget for
the current year re-stated in this form so that we can know
exactly where we are and then on the basis of it proceed to
the budgeting for the next year when the time comes for that.

Faithfully yours,

Secretary

MAN
JL

MRS. J. M. AVANN, CHAIRMAN
4949 INDIANA AVENUE, CHICAGO
MRS. L. Q. LEE, SECRETARY
19 S. LA SALLE STREET, CHICAGO
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MISS MARGARET T. MEAD, NEW YORK
REV. W. P. SCHELL, NEW YORK
PRESIDENT ELLEN F. PENDLETON
WELLESLEY, MASS.

September 14, 1922

Rev. Eric M. North,
150 Fifth Avenue,
New York City, New York.

My dear Dr. North:-

As you will see we are fixing the date
for the October meeting of the Yenching Committee as October 20th.
This is the day of our choice chiefly because it seems the only
time when Dr. Schell can meet with us.

I am glad to have your letter of September 8th enclosing
copy of your recent letter to Mrs. Frame and of the memorandum on
the suggested budget form. Mrs. Williamson as Chairman of the
Finance Committee should, I suppose, have this memorandum. I have
asked her whether you have sent her a copy direct and told her if
not that I would give her the one you sent me. I have not yet had
time to study it in detail but will try to do so sufficiently to
insure ordinary intelligence on my part. You will of course
be ready to report on the various building plans and progress made.

You are also the Chairman of the Sub-Committee on the
Constitution and By-Laws. By reference to the Minutes of the
April 10th meeting, Vote #81, you will see that in view of uncer-
tainties as to ~~the~~ matters growing out of the proposed union of
Shantung Christian University and Peking University, action on the
By-Laws was deferred. Do you think the matters then uncertain are
sufficiently settled now to enable us to complete our By-Laws?

I wrote to Mrs. Frame some time ago asking for suggestions
she has as to matters that should come up at our October meeting.

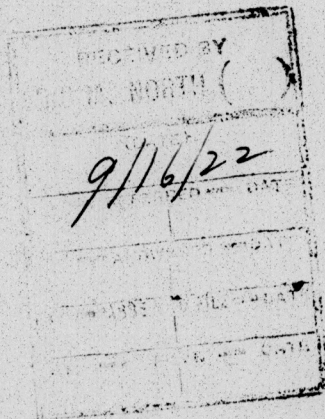
Dr. North -2-

If you know of any particular points in regard to which we should get word from the field before October 20th, will you use every possible means to do so.

Thank you for your explanation as to the relation of Mr. Gibb to the building plans in Peking. What Mrs. Frame wrote me was of course unofficial.

Cordially yours,

(Mrs. Lucius O. Lee) *Lucius O. Lee*



0172

Copy for Mr. North

RECEIVED
HARVARD UNIVERSITY

file

TRANSMITTED

original

Haitien

YENCHING

October 23, 1922

Mrs. L. O. Lee
19 S. LaSalle St.
Chicago, Illinois

My dear Mrs. Lee:

We have sent one roll of blueprints of the proposed dormitory group for the Women's College as recently revised by Mr. Hill. We have submitted this drawing to the faculty of the Women's College, and Mrs. Frame tells me that it has been quite generally approved by them. Mrs. Frame further says that one doubt remains in her mind, though this difficulty does not appear to the other members of the faculty. This difficulty is the fact that the girls' dormitory rooms are located on one side of the corridor only, namely, on the south side. This style of building is quite in accord with the best Chinese buildings, as they like to make their rooms all face south. The advantages of this construction are as follows:

In the winter time the cold winds and dust storms all blow from the northwest, and by placing a corridor along that side of the building it serves as an air lock which will keep the rooms warm without an undue amount of furnace heat. This conservation of heat is further increased by having the rooms face south where they get the full benefit of the winter sun which even in the worst dust storm has a certain amount of heating capacity, if the wind can be broken. We have many a time in the middle of winter sat under the lee of a wall facing South and with comfort eaten our lunch.

Rooms which face West alone are likely to be too hot in May and June and sometimes in September for comfortable occupancy; and when these heavy northwest winds blow during the winter and spring, they are likely to be very cold and extremely dusty. Rooms facing East are almost as good as those facing South, except that the winter sun leaves that side of the room too soon, and they do not get the full benefit of the sun.

It would appear, therefore, that while there is a somewhat increased cost in construction at the time of building, there is a greatly decreased cost in running the building in the heat saved all through the years, besides having the most comfortable rooms for occupancy for the students.

The extra cost in construction is not so great as might at first appear, as the size corridor called for in these plans would not be sufficient if there were dormitory rooms on both sides of the hall; and in almost doubling the width of the building the sizes of roof timbers and other structural members would have to be materially increased, and in order to get the proper height of building, the amount of waste space above the second floor ceiling would also materially increase.

This style of building follows as closely as is possible the domestic style of architecture so largely used by the Chinese. Of course they do not use a two story building, and so do not frequently in their houses have a building as high as this, though in the guest houses in

0173

temples and other buildings two stories are often found.

In regard to cost, the following paragraphs are taken from a letter sent Mrs. Frame a month ago.

"In regard to the women's dormitories, I hunted up some figures this morning before your letter arrived. In a telegram sent to Dr. Stuart after he left for America I put down the price at \$38,400 for which I thought a dormitory group could be built. I believe with economy in fittings, etc. this price could be even brought down to the neighborhood of \$30,000 or about \$490 per student. In fact, one figuring which I have made brings it down to nearly \$28,000, but I should not like to have to guarantee to do it at that figure. We calculate the men's college will cost in the neighborhood of \$800 per student, and I am not quite certain whether this includes the kitchens for the men's college or not. The women's kitchen and dining room section brings the price up considerably, as there you have a sitting room as well as a dining room and laundry, for both of which there is no provision in the men's college buildings.

"I will quote Mr. Hill's letter in regard to the drawings, which I think probably says all that is necessary.

"In the laying out of the dormitories of the women's college our aim was to get as much south and east exposure and as much privacy as possible. It is the intention to raise the ground adjacent to the buildings, so that the girls can look over the wall into the athletic field, but not vice versa. Again in order not to have service people meet the girls, the service roads are somewhat sunken, while the paths are bridged over by camel-back Chinese bridges. Whether it is best to surround the whole group of dormitories with a wall and have a gatekeeper in order to keep men away, or whether such a wall is unnecessary, is an open question with me.

"Early in my stay in Peking I noted that, with the exception of a few small corner pavilions on the walls, roof valleys are very little used. Roofs do die out against vertical walls of higher stories, however, in a limited way.

"Partly on account of the expense of large tile, but, as I understand more particularly to not make the mass of the dormitories compete in importance with the academic women's buildings, both Mr. Gibb and the women's faculty thought the women's dormitories should be roofed with the typical unglazed local tile. While there is a variety in pitch used with this kind of tile, the pitch generally used is decidedly lower than with the round tile.

"There are numerous examples of two story columns with a decorated apron at the intermediate floor level. The balcony shown on the athletic field side has no precedent that I know of. It may have to be restudied. In the temple or palace style of building they seem to use a clumsy sort of casement window. My windows are not detailed so heavily, but particular care was taken to have them dust and weather tight as far as possible. In the cornice and in general we tried to have as little wood work exposed as practicable. In order to give more dignity to the unit we have made the ceiling height of the dining rooms such as to equal the bed room wings. In general we believe the type of dormitory we have chosen is more livable and quite as economical on account of its small spans, as one opening off both sides of an east and west corridor."

I have written to Dr. North urging him to let us know by cable at the earliest possible date which buildings we are to commence in the spring of next year. In fact, if we could have the permission and a small amount of money we would like to do some excavation during the early winter.

I would like to urge this same procedure for the women's college committee. We must haul large quantities of material during the winter months, and if we could have the building definitely located, we could then unload our material in the places where it could be used most advantageously. This will save in the ultimate cost of the building.

You have doubtless heard that one week ago the corner stone for the Sage Memorial building was laid by Mrs. Calhoun of Chicago, while the speeches were made by Mrs. Hsiung Hsi Ling, the wife of a former Premier of China, and Dr. George L. Davis, and by a graduate and undergraduate of Yenching College.

We are rapidly getting ready to put the second floor of the Faculty Club House in place, as this building has gotten ahead of the Sage Memorial because the granite that is being used for the ashlar base of the building is differently placed, and the outside walls do not have to wait for it in the Faculty Club House as they do in the Sage Memorial building. Because of commencing these two buildings so late in the year there is little chance of getting them under roof this year unless we have a very mild winter.

Mrs. Frame asked me to send this letter to you, and will doubtless be writing you about these plans at this time.

Very sincerely yours,

G/M

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Oct. 24, 1922

Mrs. Lucius D. Lee,
Women's Board of Missions of the Interior,
19 South La Salle Street,
Chicago, Ill.

My dear Mrs. Lee:-

Enclosed please find copy of the action of the
Trustees of Peking University concerning the amalgamation of
Peking University and Shantung Christian University.

I want also to quote a paragraph from a letter to
me from Miss Miner dated July 25th:

"It has been delightful working with Mr. Gibb
and the whole Construction Bureau has been
most considerate toward the changing plans
of the Woman's College faculty."

I trust that you will keep me advised of any communications you
receive from the field in reference to building matters
in order that we may have a common knowledge and that de-
velopments may be harmonious.

Faithfully yours,

Enclosure

EMN
CMM

0177

MRS. J. M. AVANN, CHAIRMAN
4949 INDIANA AVENUE, CHICAGO
MRS. L. O. LEE, SECRETARY
19 S. LA SALLE STREET, CHICAGO
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YENCHING COLLEGE COMMITTEE

OF THE
TRUSTEES OF PEKING UNIVERSITY

ROOM 1315, 19 S. LA SALLE STREET
CHICAGO

October 31, 1922

BISHOP L. B. WILSON, NEW YORK
REV. ERIC M. NORTH, D. D., NEW YORK
MRS. CHARLES K. ROYS, NEW YORK
MRS. F. H. WARNER, NEW YORK
MISS MARGARET T. MEAD, NEW YORK
REV. W. P. SCHELL, NEW YORK
PRESIDENT ELLEN F. PENDLETON
WELLESLEY, MASS.

Rev. Eric M. North,
150 Fifth Avenue,
New York City, New York.

My dear Dr. North:-

Thank you for your letter of October 24th
with enclosures. It is well for us to have for our files a
copy of the action of the Trustees relative to the proposed
merger of the two universities.

I am glad to have a copy of your letter to Prof. Gibb
and to note that you have sent a copy of this letter to Mrs.
Frame and to Dr. Stuart.

If you have any change to suggest in the Minutes of the
last meeting which I enclose, please let me have the suggestions
as soon as you can.

You will I am sure be glad to read the copy of a recent
letter from Mrs. Frame which I enclose, as also the other documents.

It seems to me very important that we get at a more
accurate understanding than the Committee at this end or the
workers on the field seem to have as to income and expenditure.
I am glad Mrs. Frame has secured a secretary for this year at
least.

Cordially yours,

(Mrs. Lucius O. Lee)

ENCLOSURES

11/8/22	
DATE	FILED
BY	FILED

0179

PEKING

November 20, 1922

Mrs. Lucius D. Lee,
Yenching College Committee,
Room 1315, 19 South La Salle St.,
Chicago, Illinois.

My dear Mrs. Lee:

I have the honor to report the following
action of the Trustees of Peking University:

"T-1395 VOTED: That the Trustees elect Mrs. Maud S. Frame
as Dean of the College of Arts and Sciences for
Women of Peking University."

I have also to report the following action:

"T-1394 VOTED: That the Trustees accept with regret the
resignation of Dean Miner and instruct the
Secretary to write Miss Miner, expressing the
appreciation of the Board for the service which
she has rendered."

There was not opportunity because of other business
adequately to take up the consideration of the By-Laws. I was,
however, prepared to present the By-Laws of the Woman's College
Committee for consideration as well as the amendments to the
Trustees' By-Laws recommended by President Stuart. I enclose
copies of the suggested modifications of the By-Laws of the
Trustees and also of the By-Laws of the Yenching College
Committee as I had presented them. It was my thought to get
an action by the Trustees when I could and then to provide for
amendments by the Yenching College Committee and the Trustees
if, as and when, such were found necessary; and as a matter of

0180

fact, the Yenching College Committee has been operating, as you know, for some months without formal approval of the By-Laws under which they are working.

You will note that in the By-Laws of the Yenching College Committee I have made some changes and that one or two other changes should be made. For example, in Article III, Section 2, the Board of Control should of course now read "Field Administrative Committee," similarly in Section 4. You will note that in Article VI, I have added Section 5 as adopted at the last meeting of the Yenching College Committee. In Article VII, Section 1, the form of the Article which the Committee of the Trustees on By-Laws recommended. It was my thought that it would be best to adopt this as a basis then let suggestion from the field, the return of Mrs. Avann or further experience guide our modification of it. It is my own feeling that we ought to modify our By-Laws more frequently, anyway, when the real needs of the situation demand it.

I have added in Section 4 of Article VII, the phrase "associate professors" to make the Article correspond to the proposed amendments to the By-Laws of the Trustees.

I have omitted from the By-Laws the old VIIIth Article as it was in the first draft concerning faculty. It seemed to me that this was covered in part by Section 4 of the new Article VII and that the 2d Section of the old Article was covered by the document which we have adopted on recommendations of the Candidate Committee concerning the appointment of foreign teachers; and that the matter of term appointments might be left in abeyance until an identical form of action could be worked out for both the Trustees and the College Committee. We have no such provision at the present time though I think it is no doubt true that we ought to work one out.

Faithfully yours,

Secretary

MLV
JL

0181